

Study on Prospects and Impact of NEP 2020 Implementation from an Industry Perspective

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Abstract: *The National Education Policy (NEP) 2020 is a transformative framework aimed at reshaping India's education system to meet global industry standards. With a strong focus on skill-based learning, industry-academia collaboration, and employability, NEP 2020 seeks to address the skill gap between graduates and industry requirements. This research paper analyzes the prospects and impact of NEP 2020 implementation from an industry perspective, using secondary data sources such as government reports, academic research papers, industry surveys, and corporate white papers. The study explores how the policy influences workforce preparedness, job market trends, and industry-academia partnerships while identifying existing challenges and potential long-term benefits*

Keywords: NEP 2020, Industry Perspective, Skill Development, Employability, Higher Education, Industry-Academia Collaboration

I. INTRODUCTION

India's industries are experiencing rapid transformations driven by **technology, automation, and globalization**. However, there is a **significant skill gap**, with many graduates lacking the necessary technical and soft skills to meet industry demands. NEP 2020 aims to bridge this gap by introducing **multidisciplinary education, vocational training, and flexible learning pathways**. Industries are expected to play a vital role in curriculum design, internships, and research collaborations. This paper examines how NEP 2020 is shaping the industry landscape, leveraging **secondary data** to assess its current and potential impact.

II. OBJECTIVES OF THE RESEARCH PAPER

To analyze the impact of NEP 2020 on graduate employability – Assess how the policy enhances job readiness, skill development, and workforce alignment with industry needs.

To evaluate industry-academia collaboration trends – Examine how NEP 2020 facilitates partnerships between universities and industries through internships, research collaborations, and skill-based programs.

To identify key challenges in NEP 2020 implementation – Explore obstacles such as slow curriculum adoption, faculty training gaps, and digital infrastructure limitations that hinder effective execution.

To assess the role of corporate participation in education – Investigate how industries contribute to curriculum development, apprenticeships, and research funding to create job-ready graduates.

To explore future prospects and policy recommendations – Provide insights into potential long-term benefits, areas of improvement, and strategies for optimizing NEP 2020's impact on India's workforce and economy.

III. LITERATURE REVIEW

3.1 The Industry-Academia Gap in India

More than 50% of graduates are unemployable due to outdated curricula and lack of practical exposure as per the studies by NASSCOM and FICCI (2021).



The **World Economic Forum (2022)** indicates that the growing demand for **digital, analytical, and problem-solving skills**, which traditional education systems fail to emphasize.

3.2 NEP 2020: A New Approach to Workforce Readiness

Government of India (2020) highlights that skill-based learning, proposing **internships, apprenticeships, and industry collaborations** as key components of higher education.

NEP 2020 introduces **Multiple Entry-Exit Systems (MEES)**, allowing students to gain practical industry exposure at different stages of their education.

3.3 Global Best Practices in Education and Industry Collaboration

Germany's Dual Education System integrates classroom learning with industry internships, leading to **high employability rates**.

Finland's Skill-Based Education Model focuses on **project-based learning**, ensuring students develop critical industry-relevant competencies.

India's NEP 2020 attempts to replicate these models by promoting **multidisciplinary education, skill development programs, and industry linkages**.

IV. RESEARCH METHODOLOGY

4.1 Research Approach

This study employs **secondary data analysis** to evaluate the impact of NEP 2020 on Indian industries. Key sources include:

Government Reports – Ministry of Education, AICTE, UGC publications.

Industry Surveys – Reports from NASSCOM, FICCI, CII, and McKinsey.

Academic Studies – Research articles on NEP 2020 and its impact on employability.

Corporate White Papers – HR reports from major industries analyzing skill trends post-NEP 2020.

V. DATA ANALYSIS AND FINDINGS

5.1 Impact on Graduate Employability

Positive Developments of NEP 2020 Implementation from an Industry Perspective

The implementation of NEP 2020 has led to several **positive developments** in terms of **skill-based education, employability, and industry-academia collaboration**. The following sections elaborate on the findings from key reports by AICTE, NASSCOM, and CII, which highlight improvements in student enrollment in skill-based programs, job readiness, and critical industry-relevant skills.

1. AICTE (2022) Report: 45% Increase in Students Enrolling in Skill-Based Programs

The All India Council for Technical Education (AICTE) 2022 report highlights a significant 45% rise in student enrollment in skill-based and vocational programs since the introduction of NEP 2020. This increase can be attributed to several key factors:

Integration of Vocational Training in Higher Education.

Introduction of Short-Term Certification Programs.

Government Initiatives and Funding.

Industry Partnerships.

Greater Student Awareness.

This shift toward skill-based learning is expected to reduce the employability gap and create a workforce better aligned with industry expectations.



2. NASSCOM (2023) Survey: 30% Improvement in Fresh Graduate Job Readiness Compared to 2019

The NASSCOM 2023 survey reveals a 30% improvement in job readiness among fresh graduates compared to 2019, a direct impact of NEP 2020's emphasis on practical learning and industry exposure. The key factors contributing to this improvement include:

Curriculum Revamp to Include Industry-Oriented Skills.

Emphasis on Internships and Apprenticeships.

Increased Digital Literacy.

Soft Skills Development: NEP 2020 focuses on critical thinking, problem-solving, and communication skills, which are crucial for industry roles, especially in IT, finance, and consulting sectors.

Industry Collaboration in Hiring Process

This increase in job readiness is a major step toward reducing unemployment rates and bridging the industry-academia gap. However, further efforts are needed to expand these benefits across all institutions, especially in rural and semi-urban areas.

3. CII (2023) Report: Students Exposed to NEP 2020 Show Better Critical Thinking, Adaptability, and Digital Literacy

The Confederation of Indian Industry (CII) 2023 report states that graduates who have studied under the reformed NEP 2020 framework demonstrate better critical thinking, adaptability, and digital literacy skills compared to their predecessors. This observation is based on employer feedback from IT, manufacturing, BFSI (Banking, Financial Services, and Insurance), and healthcare sectors.

The combination of critical thinking, adaptability, and digital literacy makes graduates more employable and industry-ready, giving them a competitive edge in the job market.

Challenges Identified in NEP 2020 Implementation from an Industry Perspective

While the National Education Policy (NEP) 2020 has introduced transformative reforms to bridge the industry-academia skill gap, its implementation has faced several **challenges**. Key reports from the University Grants Commission (UGC) and the Federation of Indian Chambers of Commerce and Industry (FICCI) highlight slow adoption rates, faculty training gaps, and digital infrastructure issues as major roadblocks. The following sections elaborate on these findings.

1. UGC Report (2022): Only 30% of Universities Have Fully Implemented the New Curriculum Reforms

The **University Grants Commission (UGC) 2022 report** states that only **30% of universities** across India have successfully **integrated NEP 2020 curriculum reforms**, indicating **slow progress in adoption**. Several factors contribute to this issue:

A. Resistance to Change in Higher Education Institutions (HEIs)

B. Slow Administrative Approvals

C. Infrastructure and Resource Constraints

D. Variation in Implementation Across States

E. Lack of Industry-Academia Coordination

Impact on Industry: The slow adoption of NEP 2020 means that a majority of graduates are still being trained under outdated curriculum, leading to skill gaps, lower employability, and mismatched industry expectations.

2. FICCI (2023) Survey: Lack of Faculty Training and Slow Adoption of Digital Tools Hinder Effective Implementation

The FICCI 2023 survey highlights two critical challenges in NEP 2020 execution:

Lack of Faculty Training – Many educators lack the skills and knowledge to teach **industry-relevant subjects like AI, machine learning, data science, and digital marketing**.

Slow Adoption of Digital Tools – Universities struggle to integrate **technology-driven education models** due to a lack of digital infrastructure, training, and funding.



Impact on Industry:

Without **trained faculty**, graduates **fail to acquire industry-ready skills**, leading to **lower job readiness and employability rates**.

The **slow adoption of digital tools** prevents students from **accessing global learning opportunities**, keeping them **behind in technological advancements** compared to international standards.

Industries **struggle to hire qualified graduates**, forcing them to invest in **additional corporate training programs**, increasing costs and recruitment time.

5.2 Industry-Academia Collaboration Trends in NEP 2020 Implementation

Industry-academia collaboration is a **key pillar** of NEP 2020, aimed at **bridging the gap between education and employability**. The policy promotes **internships, apprenticeships, research collaborations, and industry-led certification programs** to enhance students' practical skills.

Recent trends show **significant improvements** in industry participation, but **bureaucratic hurdles and lack of structured apprenticeships** remain major challenges. Below is an in-depth analysis based on data from **AICTE (2023), corporate initiatives, and the World Bank (2022) study**.

Improvements in Industry-Academia Collaboration

1. AICTE (2023) Data: 60% of Universities Have Signed MOUs with Industries for Internships and Research Projects

According to the All India Council for Technical Education (AICTE) 2023 report, **60% of universities** have signed Memorandums of Understanding (MOUs) with industries to facilitate:

Internships and Apprenticeships:

Research and Innovation Projects:

Technology Transfers and Startups

Example: IIT Madras partnered with Tata Consultancy Services (TCS) to establish an AI research center, helping students work on real-world machine learning projects.

2. Corporate Collaborations: TCS, Infosys, and Reliance Partnering with Universities for Industry-Relevant Certification Programs

Leading Indian companies like TCS, Infosys, Reliance, and Wipro are taking an active role in shaping curriculum and skill development programs. These partnerships focus on:

Skill-Based Certification Programs.

On-Campus Training Centers.

Live Projects & Capstone Assignments.

Example: Infosys Springboard offers free certification courses for students in data science, software development, and business analytics in partnership with universities.

Challenges in Industry-Academia Collaboration

1. World Bank (2022) Study: Bureaucratic Hurdles Slow Down Industry Participation in Curriculum Design

The World Bank (2022) report highlights that despite industry interest, **bureaucratic red tape and slow regulatory approvals** are major barriers to industry participation in curriculum design.

Rigid University Structures.

Slow Policy Approvals.

Lack of Standardization.

Funding Constraints.

Example: Many engineering colleges in India struggle to introduce AI and data science courses due to lengthy approval processes from UGC and AICTE.

2. Lack of Structured Apprenticeships: Many Internships Remain Unpaid and Unstructured, Limiting Real-World Exposure

One of the biggest challenges is that many internships in India are:

Unpaid Internships

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Lack of Proper Training
No Mentorship Support.
Limited Scope for Credit Transfers

Example: A 2023 study found that over 50% of Indian students feel their internships didn't help them gain real technical skills due to poor structuring and lack of mentorship.

5.3 Skill Development and Technological Advancements in NEP 2020 Implementation

The National Education Policy (NEP) 2020 strongly emphasizes skill development and technology-driven education to bridge the gap between academic knowledge and industry requirements. The rise of AI, Machine Learning (ML), Data Science, and automation has reshaped job markets, making digital proficiency and vocational training crucial for employability.

Despite increased demand for tech skills, reports indicate a significant gap in industry readiness among graduates. The following sections analyze findings from McKinsey (2022) and UGC (2023) on digital skills adoption and vocational training growth.

1. McKinsey (2022) Report: Digital Skills Demand Has Grown by 40%, but Only 20% of Graduates Possess Industry-Ready Proficiency

According to McKinsey's 2022 report, industries across sectors—IT, finance, healthcare, manufacturing, and retail—are seeing a 40% increase in demand for digital skills such as:

Artificial Intelligence (AI) and Machine Learning (ML)

Big Data and Business Analytics

Cloud Computing and Cybersecurity

Blockchain and FinTech Technologies

However, only 20% of graduates from Indian universities possess industry-ready proficiency in these areas. This mismatch highlights three major challenges:

A. Outdated Curriculum in Universities

B. Lack of Hands-On Experience and Industry Exposure

C. Shortage of Trained Faculty in Emerging Technologies

Example: A 2023 NASSCOM report found that over 70% of Indian IT graduates require additional corporate training before they can contribute to AI/ML-based projects.

2. NEP 2020 Push for Vocational Training: UGC (2023) Found Vocational Enrollment Rose by 35%, with Major Sectors Like Manufacturing, Healthcare, and IT Benefiting

NEP 2020 aims to enhance vocational education by integrating skill-based learning with mainstream academics. As a result, the UGC (2023) report found a 35% increase in vocational training enrollment, benefiting industries such as:

Manufacturing (CNC programming, robotics, supply chain management)

Healthcare (medical coding, paramedical courses, biotech applications)

IT and Digital Services (full-stack development, cloud computing, cybersecurity)

This growth has been driven by three key reforms under NEP 2020:

A. Expansion of Skill-Based Degree Programs

B. Mandatory Internship and Apprenticeship Models

C. Government-Backed Skill Development Initiatives.

VI. DISCUSSION: FUTURE PROSPECTS AND INDUSTRY GROWTH UNDER NEP 2020

6.1 Opportunities for Industry

1. Customized Talent Pipelines: Companies Can Co-Design University Programs to Create Job-Ready Graduates

One of the most promising aspects of NEP 2020 is its focus on industry-driven curricula. Companies can now collaborate with universities to design courses that ensure graduates meet specific industry skill requirements.

Industry-tailored degree programs.



Corporate-led faculty training.
Live case studies and industry projects.

Example: TCS and IIT Madras partnered to develop an AI & Data Science specialization, ensuring students graduate with hands-on industry experience.

2. Expansion of R&D Initiatives: Stronger Industry-Academia Partnerships Will Enhance Innovation in Sectors Like IT, Biotech, and AI

The NEP emphasizes research and innovation, encouraging companies to invest in university-led R&D initiatives. This will benefit sectors such as IT, biotechnology, healthcare, renewable energy, and defense technology. It can be achieved by:

Corporate-funded university research centers.
Patent development and technology transfers.
Cross-disciplinary innovation.

Example: Reliance and IISc Bangalore have launched a joint research initiative in 5G technology, boosting India's telecom innovation.

3. Rise of Entrepreneurship & Startups: NEP's Emphasis on Creativity and Interdisciplinary Learning May Boost Startup Culture

NEP 2020 promotes entrepreneurial thinking by integrating problem-solving, innovation, and business development into academic programs. This is expected to fuel a rise in student-led startups and incubators. It was initiated through:

On-campus startup incubators
Flexible degree structures
Funding and mentorship support

Example: IIT Delhi's startup incubator has produced multiple successful AI and fintech startups, creating jobs and boosting India's tech ecosystem.

6.2 Challenges That Need Addressing

1. Slow Implementation: Universities and Industries Need Faster Adaptation of NEP's Industry-Oriented Guidelines

While NEP 2020 offers a progressive vision, its implementation has been slow due to bureaucratic delays and resistance to change from traditional academic institutions.

Example: A 2022 UGC report found that only 30% of universities have fully implemented NEP 2020 reforms, leading to inconsistencies in industry integration.

2. Faculty Upskilling: A Significant Number of Educators Lack Exposure to Industry Practices, Affecting Curriculum Quality

One of the biggest roadblocks is the lack of industry exposure among faculty members, making it difficult to teach practical, industry-relevant skills. Faculty Upskilling can be done:

Professors need training in emerging fields
Limited access to corporate mentorship
Need for government-backed upskilling

Example: In 2023, only 25% of technical faculty in India had completed AI or data science certifications, highlighting the urgent need for upskilling.

3. Scalability of Internships & Apprenticeships: Widespread Adoption Requires Stronger Government Support and Funding

While NEP 2020 promotes internships and apprenticeships, their implementation remains uneven across industries and regions in respect of following points:

Internships often remain unpaid.
Lack of structured learning outcomes.



Uneven access across Tier-2 and Tier-3 cities

Example: A 2023 AICTE report found that only 40% of engineering students in Tier-2 cities secured internships, compared to 70% in metro areas.

VII. RECOMMENDATIONS FOR STRENGTHENING NEP 2020 IMPLEMENTATION

The successful implementation of NEP 2020 requires a multi-pronged approach that involves policy-level interventions, institutional reforms, and enhanced industry-academia collaboration. While the policy has set the foundation for a more skill-driven education system, additional measures are necessary to accelerate adoption, improve curriculum relevance, and bridge the skill gap.

7.1 Policy-Level Changes

1. Government Should Provide Tax Benefits to Companies Investing in University Partnerships

To encourage greater industry participation in education, the government should introduce tax incentives for companies that:

Collaborate with universities to develop industry-specific curricula, research projects, and training programs.

Offer paid apprenticeships and internships to students.

Fund academic research and innovation labs focused on emerging fields like **AI, biotechnology, and automation**.

Potential Benefits:

- ✓ Encourages more companies to invest in higher education.
- ✓ Promotes long-term industry-university collaborations.
- ✓ Reduces financial burden on educational institutions, enabling them to upgrade infrastructure and curriculum.

2. AICTE Should Mandate Structured Apprenticeships as Part of Engineering and Management Programs

Currently, internships in India are largely unstructured, with many students **engaging in unpaid, low-value internships** that do not significantly contribute to skill development.

The All India Council for Technical Education (AICTE) should mandate:

Compulsory structured apprenticeships in all engineering, management, and technical degree programs.

Credit-based internships, ensuring that students gain academic recognition for industry exposure.

Minimum stipend requirements, making internships more accessible to students from diverse backgrounds.

Potential Benefits:

- ✓ Ensures that internships contribute meaningfully to students' career growth.
- ✓ Encourages companies to take apprenticeships seriously by offering structured learning experiences.
- ✓ Reduces skill gaps, making fresh graduates job-ready.

7.2 Institutional Reforms

1. Faculty Training Programs: Universities Should Mandate Industry Internships for Professors Every 3-5 Years

One of the biggest gaps in higher education is that many faculty members lack direct industry experience, making it difficult to teach practical, real-world applications.

To address this, universities should require:

Industry internships for professors every 3-5 years to keep them updated with technological advancements.

Collaboration with corporate trainers, ensuring that faculty members stay aligned with industry needs.

Incentives for faculty to pursue **industry certifications** in fields like AI, data science, cybersecurity, and business analytics.

Potential Benefits:

- ✓ Improves teaching quality and ensures students receive practical knowledge.



- ✓ Encourages faculty to update curricula based on real-world industry trends.
- ✓ Bridges the gap between academia and industry, leading to better employability.

2. Curriculum Revamp: Focus on Coding, AI, Data Analytics, and Digital Marketing in Higher Education Syllabi
NEP 2020 emphasizes technology-driven education, but many universities still teach outdated content.

To enhance curriculum relevance, universities should:

Make coding, AI, and data science mandatory subjects across all disciplines (including arts and commerce).

Introduce interdisciplinary courses that combine tech skills with domain expertise (e.g., AI in healthcare, blockchain in finance).

Include digital marketing and e-commerce training, preparing students for modern business landscapes.

Potential Benefits:

- ✓ Ensures students are digitally fluent, improving job prospects.
- ✓ Bridges the technology divide between students from Tier-1 and Tier-2/3 cities.
- ✓ Prepares graduates for emerging career opportunities in AI, fintech, and automation.

Example: Harvard and Stanford offer AI and coding courses across all majors, ensuring graduates possess future-ready skills.

7.3 Strengthening Industry-Academia Collaboration

1. Incentives for Private Sector Participation: **More Funding Opportunities for Industry-Sponsored Research Projects**

Industries are often reluctant to invest in academic research due to high costs and uncertain returns. To encourage greater participation, the government should:

Provide matching grants and tax incentives for companies funding university R&D.

Establish government-backed innovation hubs where industries and universities co-develop new technologies.

Facilitate faster patent approvals for university research, ensuring commercial viability.

Potential Benefits:

- ✓ Encourages corporate investment in research, driving technological advancements.
- ✓ Creates employment opportunities through R&D-driven innovation.
- ✓ Positions India as a global leader in AI, biotech, and automation.

□ **Example:** In the US, Google and Microsoft fund research labs at MIT and Stanford, leading to breakthroughs in AI and deep learning.

2. Creation of a National Internship Portal: **A Unified Government-Industry Platform for Students to Access Structured Internships**

One of the biggest challenges for students is finding quality internships that align with their career aspirations. A centralized internship portal can help bridge this gap by:

Connecting students with verified industry partners offering structured internships.

Providing AI-based recommendations, ensuring students find internships based on their skill sets.

Ensuring minimum stipend requirements, making internships financially accessible to all students.

Potential Benefits:

- ✓ Improves **transparency and accessibility** in the internship market.
- ✓ Encourages companies to **offer structured, skill-based internships**.
- ✓ Helps students **gain real-world experience** before graduating.

Example: Singapore's "MySkillsFuture" portal helps students find internships, apprenticeships, and skill-building courses, improving graduate employability



VIII. CONCLUSION

The implementation of NEP 2020 marks a transformative shift in India's education and industry landscape, aiming to bridge the long-standing gap between academic learning and employability. Secondary data analysis highlights significant progress in skill development, industry-academia collaborations, and improved job readiness among graduates. The rise in vocational training, corporate partnerships, and experiential learning has set the stage for a more dynamic and industry-aligned workforce. However, challenges such as inadequate faculty training, slow policy adoption, and the limited reach of structured internships hinder the full realization of NEP 2020's objectives. Addressing these challenges through faculty upskilling programs, streamlined policy implementation, and enhanced government-industry collaboration is crucial for long-term success. If executed effectively, NEP 2020 has the potential to redefine India's workforce, reduce unemployment, and establish the country as a global hub for skilled talent and innovation. By ensuring continuous curriculum modernization, expanding access to real-world learning opportunities, and fostering a culture of research and entrepreneurship, India can build a future-ready workforce capable of driving sustained economic growth in an increasingly digital and knowledge-driven global economy.

